Kalinga Hospital Limited
CIN: U85110OR1990PLC002492
Reg. Office: Chandrasekharpur, Bhubaneswar, Khurda, Odisha – 751023
Website: www.kalingahospital.com
Tel No: 0674-2300570
Email: cs@kalingahospital.com

NOTICE OF 36TH ANNUAL GENERAL MEETING

Notice is hereby given that the 36th Annual General Meeting **("AGM")** of the Members of Kalinga Hospital Limited **("Company")** will be held on **Monday, August 17, 2026** at 17:00 Hrs (IST) through video conference/ other audio-visual means to transact the following businesses:

ORDINARY BUSINESSES:

To consider and if thought fit, pass the following Resolutions, with or without modification(s), as an Ordinary Resolution:

1. To receive, consider and if thought fit, to adopt the Audited Financial Statements of the Company for the financial year ended on 31st March, 2026 together with the reports of the Auditor's and the Board of Directors' thereon.

2. To appoint M/s. Hingorani M. & Co., Chartered Accountants (FRN 006772N) as Statutory Auditor for a period of 5 (five) years and authorization to the Board of Directors of the Company for fixation of remuneration.

   To consider and if thought fit, pass the following Resolution, with or without modification(s), as an Ordinary Resolution:

   "Resolved That pursuant to the provisions of Section 139, 141, 142 and other applicable provisions if any, of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014 including any statutory modification(s) or amendment(s) thereto or re-enactment(s) thereof, for the time being in force and based on the recommendation of Audit Committee and Board of Directors, M/s. Hingorani M. & Co., Chartered Accountants, (FRN 006772N) be and is hereby appointed as the Statutory Auditors of the Company for a period of 5 (five) years to hold office for the financial Year 2026-27 to 2030-31, on such terms and remuneration as may be mutually agreed upon between the said Auditor and Board of Directors, based on the recommendation of the Audit Committee of the Company.

   Resolved Further That Mr. Rajesh S Dash, Dr. Gurpreet Singh, Mr. Yogesh Kumar Sareen, Ms. Vandana Ramesh Pakle, Directors of the Company and Mr. Santosh Kumar Sankuru Dora, CEO, Mr. Nrusingha Charan Swain, CFO, and Mr. Debasish Dibyajyoti Deo, Company Secretary be and are hereby authorised severally to file the returns/ forms/other documents with the statutory and other authorities and to do all such acts, deeds and things as may be deemed expedient and necessary to give effect to the foregoing resolution."

SPECIAL BUSINESSES:

3. **To consider, and if thought fit, to pass the following resolution as an Ordinary Resolution for not filling up the vacancy caused by the retirement of Ms. Seema Raghuram Shetty (DIN: 05343586), Director of the Company, who is liable to retire by rotation**

   "**Resolved That** pursuant to Section 152 of the Companies Act, 2013 and the rules made thereunder, including any amendments, modifications, variations, or re-enactments thereof, Ms. Seema Raghuram Shetty (DIN: 05343586) Director, who retires by rotation at this Annual General Meeting, does not seek re-appointment and the vacancy so caused in the Board shall not be filled up."

4. **To consider, and if thought fit, to pass the following resolution as an Ordinary Resolution for not filling up the vacancy caused by the retirement of Dr. Sita Kantha Dash (DIN: 01969687), Director of the Company, who is liable to retire by rotation**

   "**Resolved That** pursuant to Section 152 of the Companies Act, 2013 and the rules made thereunder, including any amendments, modifications, variations, or re-enactments thereof, Dr. Sita Kantha Dash (DIN: 01969687), who retires by rotation at this Annual General Meeting, does not seek re-appointment and the vacancy so caused in the Board shall not be filled up."

5. **Appointment of Ms. Vandana Ramesh Pakle (DIN: 01974866), as Non-Executive Non-Independent Director of the Company**

   To consider and if thought fit, pass the following Resolution, with or without modification(s), as an Ordinary Resolution:

   "**Resolved That** pursuant to Section 152, and all other applicable provisions, if any, of the Companies Act, 2013 ("Act") read with the Companies (Appointment and Qualifications of Directors) Rules, 2014 (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force) and Articles of Association of the Company and based on the recommendation of Nomination and Remuneration Committee and the Board of Directors of the Company, Ms. Vandana Ramesh Pakle (DIN: 01974866), who was appointed as an Additional Director in the capacity of Non-Executive Non-Independent Director of the Company by the Board of Directors with effect from April 9, 2026 under Section 161 of the Act and who holds office up to the date of this Annual General Meeting, and in respect of whom the Company has received a Notice in writing from a Member under Section 160 of the Act, proposing her candidature for the office of Director of the Company, being so eligible be and is hereby appointed as a Non-Executive Non-Independent Director of the Company, liable to retire by rotation.

   Resolved Further That Mr. Rajesh S Dash, Dr. Gurpreet Singh, Mr. Yogesh Kumar Sareen, Directors of the Company and Mr. Santosh Kumar Sankuru Dora, CEO, Mr. Nrusingha Charan Swain, CFO, and Mr. Debasish Dibyajyoti Deo, Company Secretary be and are hereby authorised severally to do all acts including filing of Forms with the Registrar of Companies and to take all such steps as may be necessary, proper or expedient to give effect to the foregoing resolution."

6. **Appointment of Mr. Yogesh Kumar Sareen (DIN: 00884252), as Non-Executive Non-Independent Director of the Company**

   To consider and if thought fit, pass the following Resolution, with or without modification(s), as an Ordinary Resolution:

   "Resolved That pursuant to Section 152, and all other applicable provisions, if any, of the Companies Act, 2013 ("Act") read with the Companies (Appointment and Qualifications of Directors) Rules, 2014 (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force) and Articles of Association of the Company and based on the recommendation of Nomination and Remuneration Committee and the Board of Directors of the Company, Mr. Yogesh Kumar Sareen (DIN: 00884252), who was appointed as an Additional Director in the capacity of Non-Executive Non-Independent Director of the Company by the Board of Directors with effect from May 18, 2026 under Section 161 of the Act and who holds office up to the date of this Annual General Meeting, and in respect of whom the Company has received a Notice in writing from a Member under Section 160 of the Act, proposing his candidature for the office of Director of the Company, being so eligible be and is hereby appointed as a Non-Executive Non-Independent Director of the Company, liable to retire by rotation.

   Resolved Further That Mr. Rajesh S Dash, Dr.Gurpreet Singh, Ms. Vandana Ramesh Pakle, Directors of the Company and Mr. Santosh Kumar Sankuru Dora, CEO, Mr. Nrusingha Charan Swain, CFO, and Mr. Debasish Dibyajyoti Deo, Company Secretary be and are hereby authorised severally to do all acts including filing of Forms with the Registrar of Companies and to take all such steps as may be necessary, proper or expedient to give effect to the foregoing resolution."

7. **Appointment of Dr. Gurpreet Singh (DIN: 11724669), as Non-Executive Non-Independent Director of the Company**

   To consider and if thought fit, pass the following Resolution, with or without modification(s), as an Ordinary Resolution:

   "Resolved That pursuant to Section 152, and all other applicable provisions, if any, of the Companies Act, 2013 ("Act") read with the Companies (Appointment and Qualifications of Directors) Rules, 2014 (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force) and Articles of Association of the Company and based on the recommendation of Nomination and Remuneration Committee and the Board of Directors of the Company, Dr. Gurpreet Singh (DIN: 11724669), who was appointed as an Additional Director in the capacity of Non-Executive Non-Independent Director of the Company by the Board of Directors with effect from May 18, 2026 under Section 161 of the Act and who holds office up to the date of this Annual General Meeting, and in respect of whom the Company has received a Notice in writing from a Member under Section 160 of the Act, proposing his candidature for the office of Director of the Company, being so eligible be and is hereby appointed as a Non-Executive Non-Independent Director of the Company, liable to retire by rotation.

Resolved Further That Mr. Rajesh S Dash, Mr. Yogesh Kumar Sareen, Ms. Vandana Ramesh Pakle, Directors of the Company and Mr. Santosh Kumar Sankuru Dora, CEO, Mr. Nrusingha Charan Swain, CFO, and Mr. Debasish Dibyajyoti Deo, Company Secretary be and are hereby authorised severally to do all acts including filing of Forms with the Registrar of Companies and to take all such steps as may be necessary, proper or expedient to give effect to the foregoing resolution."

8. **Appointment of Mr. Bharat Bhushan Mithal (DIN: 01451033), as Non-Executive Independent Director of the Company**

To consider and if thought fit, pass the following Resolution, with or without modification(s), as an Ordinary Resolution:

"**Resolved That** pursuant to provision of Sections 149, 150, 152 read with Schedule IV, and all other applicable provisions, if any, of the Companies Act, 2013 ("Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force) and based on the recommendation of Nomination and Remuneration Committee and the Board of Directors of the Company, Mr. Bharat Bhushan Mithal (DIN: 01451033) who was appointed as an Additional Director in the capacity of Non-Executive Independent Director of the Company by the Board pursuant to the provisions of Section 161 of the Act with effect from May 18, 2026 by the Board pursuant to the provisions of Section 161 to hold office up to the date of this Annual General Meeting and has submitted a declaration that he meets the criteria of independence as prescribed in Section 149(6) of the Act and being eligible for appointment as an Independent Director, in respect of whom the Company has received a notice in writing under Section 160 of the Act from a member proposing his candidature for the office of Director, be and is hereby appointed as an Independent Director of the Company, not liable to retire by rotation, for a term of 5 (five) consecutive years commencing from May 18, 2026 to May 17, 2031 (both days inclusive)."

Resolved Further That Mr. Rajesh S Dash, Dr. Gurpreet Singh, Mr. Yogesh Kumar Sareen, Ms. Vandana Ramesh Pakle, Directors of the Company and Mr. Santosh Kumar Sankuru Dora, CEO, Mr. Nrusingha Charan Swain, CFO, and Mr. Debasish Dibyajyoti Deo, Company Secretary be and are hereby authorised severally to do all acts including filing of Forms with the Registrar of Companies and to take all such steps as may be necessary, proper or expedient to give effect to the foregoing resolution."

9. **To ratify the remuneration of the Cost Auditors for the Financial Year 2026-27**

To consider and if thought fit, pass the following Resolution, with or without modification(s), as an Ordinary Resolution:

"**Resolved That** pursuant to the provisions of Section 148 and all other applicable provisions, if any, of the Companies Act 2013 ("Act") read with Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or amendment(s) or re-enactment(s) thereof for the time being in force), the remuneration of INR 1,50,000/- plus applicable taxes, if any, as approved by the Board of Directors of the Company upon the recommendation of Audit

Committee, to be paid to M/s Chandra Wadhwa & Co., Cost Accountants (FRN 000239) for conducting the audit of the cost records of the C ompany for the financial year 2026-27 be and is hereby ratified, confirmed and approved.

Resolved Further That Mr. Rajesh S Dash, Dr. Gurpreet Singh, Mr. Yogesh Kumar Sareen, Ms. Vandana Ramesh Pakle, Directors of the Company and Mr. Santosh Kumar Sankuru Dora, CEO, Mr. Nrusingha Charan Swain, CFO, and Mr. Debasish Dibyajyoti Deo, Company Secretary be and are hereby authorised severally to do all acts, deeds and steps as may be necessary, proper or expedient to give effect to the foregoing resolution."

By Order of the Board
For Kalinga Hospital Limited

Place: Bhubaneswar
Date: July 18, 2026

Debasish Dibyajyoti Deo
Company Secretary
Mem. No. A39663
Chandrasekharpur, Bhubaneswar-751023, Odisha

Debasish Dibyajyoti Deo
Company Secretary
Kalinga Hospital Ltd.
Chandrasekharpur, BBSR-751023

NOTES FORMING PART OF THE NOTICE CALLING THE 36th ANNUAL GENERAL MEETING:

1. In continuation of the framework prescribed by the Ministry of Corporate Affairs ("MCA") vide general circular nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, latest being 03/2025 dated September 22, 2025, ("Circulars") have permitted the holding of the annual general meeting ("AGM") through video conference ("VC")/ other audio-visual means ("OAVM"), without physical presence of members at a common venue. Accordingly, in compliance with the provisions of the Companies Act, 2013 ("Act") read with the Circulars, the 36th AGM of the Company is being conducted through VC/ OAVM.

2. The 36th AGM shall be deemed to be held at the registered office of the Company i.e. Chandrasekharpur Bhubaneswar, Khurda, Odisha- 751023, India as prescribed under the Circulars.

3. Since, the 36th AGM is being conducted through VC/ OAVM pursuant to the Circulars, requirement of physical attendance of members have been dispensed with. Accordingly, the facility for appointment of proxies by members is not available for the 36th AGM and hence proxy form and attendance slip including route map has not been annexed with the notice of the 36th AGM ("Notice"). However, a Body Corporate is entitled to appoint authorised representative to attend the AGM through VC / OAVM and participate thereat and cast their votes.

   Pursuant to Section 107 Pursuant to Section 107 of the Act, resolutions set out in this Notice shall be put to vote and decided by show of hands under the provisions of Section 109 of the Act and the Articles of Association of the Company.

4. Members can participate in the meeting by clicking on the link:

Zoom link:	https://us06web.zoom.us/j/87621292814?pwd=vmh2KwVJBSdQHY1eLAXR65wsFQ5H9e.1
Meeting ID:	876 2129 2814
Passcode:	170826

5. Members attending the 36th AGM through VC/ OAVM including authorized representative(s)/ attorney holder(s) of corporate members, institutional investors etc. shall be counted for the purpose of reckoning the quorum under the provisions of Section 103 of the Act.

6. Corporate members (i.e. other than individuals/ HUF/ NRI, etc.) intending to authorize their representatives to attend the 36th AGM through VC/ OAVM and vote on their behalf are requested to send a duly certified scanned copy (PDF/ JPG format) of its relevant Board or governing body resolution/ authorisation letter, pursuant to Section 113 of the Act by e-mail through its registered e-mail address at cs@kalingahospital.com.

7. Pursuant to Section 118(10) and other applicable provisions of the Act read with Secretarial Standards for General Meetings (SS-2), the details of directors seeking appointment/ re-appointment are given as a separate ***Annexure*** to this Notice.
8. The Explanatory Statement pursuant to Section 102 of the Act, relating to the Special Businesses to be transacted at the Annual General Meeting of the Company is annexed hereto.

9. All documents referred to in the Notice, will be available for inspection electronically during working hours, without any fee, by the members from the date of circulation of the Notice up to the date of the 36th AGM i.e. August 17, 2026.

10. The Register of Directors & Key Managerial Personnel and their shareholding, maintained under

Section 170 of the Act; Register of Contracts or Arrangements in which Directors are interested, maintained under Section 189 of the Act and all other documents as referred in the notice and explanatory statement will be available for electronic inspection by the members during the 36th AGM. Members seeking to inspect such documents may send a request on the e-mail address at cs@kalingahospital.com.

11. Members are requested to:

    a. Notify the change if any, in address, contact details immediately to the Company and the Registrar to an Issue and Share Transfer Agent (RTA) i.e., KFin Technologies Limited, (KFINTECH) at ramachandra.v@kfintech.com / hanumantha.patri@kfintech.com
    b. Quote their DP ID Client ID Nos. in all their correspondence with the Company or its RTA.

STATEMENT IN RESPECT OF THE SPECIAL BUSINESSES PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Item No. 3

Ms. Seema Raghuram Shetty (DIN: 05343586) was appointed as an Additional director of the Company by the Board of Directors on January 30, 2018. Thereafter, Ms. Shetty was appointed as Director by the members in Extra-ordinary General Meeting held on February 6, 2018.

Further, the members of the Company, at their 32nd Annual General Meeting ("AGM") held on September 30, 2022, had approved the re-appointment of Ms. Shetty as director of the Company, liable to retire by rotation.

Ms. Shetty is liable to retire by rotation as a director at the ensuing AGM and has not given her consent for re-appointment as Director. Accordingly, she will retire at the ensuing AGM.

The Board of Directors of the Company has recommended not to fill up the vacancy to be caused by retirement of Ms. Seema Raghuram Shetty as director in terms of the Section 152(7) of the Companies Act, 2013.

Accordingly, the Board recommends the Ordinary Resolution set out in Item No. 3 of the Notice for approval of the Members.

Except Ms. Seema Raghuram Shetty (DIN: 05343586), none of the Directors, Key Managerial Personnel of the Company or their respective relatives is concerned or interested, financially or otherwise, in the resolution set out at Item No. 3 of the Notice, except to the extent of his shareholding, if any, in the Company.

Item No. 4

Dr. Sita Kantha Dash (DIN: 01969687) was appointed as an Additional director on January 23, 2022, Thereafter, Dr. Sita Kantha Dash was appointed as Director by the members in Annual General Meeting ("AGM") held on September 30, 2022, liable to retire by rotation.

Dr. Sita Kantha Dash is liable to retire by rotation as a director at the ensuing AGM and has not given his consent for re-appointment as director. Accordingly, he will retire at the ensuing AGM.

The Board of Directors of the Company has recommended not to fill up the vacancy to be caused by retirement of Dr. Sita Kantha Dash as Director in terms of the Section 152(7) of the Companies Act, 2013.

Accordingly, the Board recommends the Ordinary Resolution set out in Item No. 4 of the Notice for approval of the Members.

Except Dr. Sita Kantha Dash and his relative, Mr. Rajesh S. Dash (Director), being his son, none of the Directors, Key Managerial Personnel of the Company or their respective relatives is concerned or interested, financially or otherwise, in the resolution set out at Item No. 4 of the Notice, except to the extent of his shareholding, if any, in the Company.

Item Nos. 5, 6 & 7

Ms. Vandana Ramesh Pakle (DIN: 01974866) was appointed as an Additional Director in the capacity of Non-Executive Non-Independent Director of the Company with effect from April 9, 2026. Further, Mr. Yogesh Kumar Sareen (DIN: 00884252) and Dr. Gurpreet Singh (DIN: 11724669) were appointed as Additional Director in the capacity ofNon-Executive Non-Independent Directors of the Company with effect from May 18, 2026.

Pursuant to the provisions of Section 161 of the Companies Act, 2013, they shall hold office up to the date of the ensuing Annual General Meeting of the Company and are eligible for appointment as Non-Executive Non-Independent Directors of the Company.

The Company has, *inter-alia*, received the following confirmations and disclosures in relation to the proposed re-appointment of Ms. Vandana Ramesh Pakle, Mr. Yogesh Kumar Sareen and Dr. Gurpreet Singh:

i. Notices under Section 160 of the Companies Act from Member proposing their candidature;
ii. Consent to act as director;
iii. Intimation confirming that he/ she is not disqualified from being re-appointed as a director in terms of Section 164 of the Companies Act;

The Board of Directors is of the opinion that the appointment of Ms. Vandana Ramesh Pakle, Mr. Yogesh Kumar Sareen and Dr. Gurpreet Singh as Non-Executive Non-Independent Directors would be in the best interests of the Company, considering their qualifications, experience and expertise.

The details of the aforesaid Directors, as required under Secretarial Standard-2 (SS-2) issued by the Institute of Company Secretaries of India, are annexed to the Notice.

Accordingly, the Board recommends the Ordinary Resolutions set out at Item Nos. 5, 6 and 7 of the Notice for approval of the members.

Except Ms. Vandana Ramesh Pakle, Mr. Yogesh Kumar Sareen and Dr. Gurpreet Singh, none of the Directors, Key Managerial Personnel of the Company or their respective relatives is concerned or interested, financially or otherwise, in the resolutions set out at Item Nos. 5, 6 and 7 of the Notice, except to the extent of their shareholding, if any, in the Company.

Item No. 8

Mr. Bharat Bhushan Mithal (DIN: 01451033) was appointed as an Additional Independent Director of the Company for a term of 5 (five) consecutive years commencing from May 18, 2026 to May 17, 2031 (Both days inclusive).

In terms of the provisions of Section 149, 150, 152 and 161 read with Schedule IV and other applicable provisions of the Companies Act, 2013 ("Act"), and the rules made thereunder, Mr. Bharat Bhushan Mithal holds office as an Additional Independent Director up to the date of the ensuing Annual General Meeting and is eligible for appointment as an Independent Director of the Company.

The Company has received the necessary consent to act as a Director, a declaration confirming that he meets the criteria of independence as prescribed under Section 149(6) of the Act, and other requisite disclosures, *inter-alia* consent to act as director, and confirmation that he is not disqualified for appointment/ re-appointment under Section 164 of the Act. Further, Board of Director of the Company are of the opinion that the independent director proposed to be appointed fulfils the conditions specified in the Act and the rules made thereunder and that the proposed director is independent of the management.

The Company has also received notice pursuant to Section 160 of the Companies Act, 2013 from members proposing the candidature for appointment of aforesaid Independent Directors.
The Board is of the view that the appointment of Mr. Bharat Bhushan Mithal as an Independent Director would be in the best interests of the Company, considering his qualifications, experience and expertise.

The details of Mr. Bharat Bhushan Mithal, as required under Secretarial Standard-2 (SS-2) issued by the Institute of Company Secretaries of India, are annexed to the Notice.

Accordingly, the Board recommends the Ordinary Resolution set out at Item No. 8 of the Notice for approval of the members.

Except Mr. Bharat Bhushan Mithal, none of the Directors, Key Managerial Personnel of the Company or their respective relatives is concerned or interested, financially or otherwise, in the resolution set out at Item No. 8 of the Notice, except to the extent of his shareholding, if any, in the Company.

Item No. 9

In terms of the provisions of section 148 of the Companies Act, 2013 ("Act") read with the Companies (Cost Records & Audit) Rules, 2014 ("Rules"), the Company is required to have its cost records audited by a Cost Accountant in practice.

Accordingly, the board of directors of the Company ("Board"), on the recommendation of audit committee, at its meeting held on July 18, 2026, approved the appointment of M/s. Chandra Wadhwa & Co. (FRN 000239), as the cost auditors to conduct the audit of cost records maintained by the Company for the financial year ending March 31, 2027 at a remuneration of INR 1,50,000/- (Indian Rupees One Lakh Fifty Thousand only) plus applicable taxes, if any.

Further, in accordance with the provisions of section 148(3) of the Act read with rules, the remuneration payable to the Cost Auditors needs to be ratified by the members of the Company at a general meeting. Accordingly, consent of the members is being sought for ratification of the remuneration payable to the Cost Auditors for the financial year ending March 31, 2027.

The Board recommends the resolution as set out at Item no. 9 for ratification by the members of the Company as an Ordinary Resolution.

None of the Directors and Key Managerial Personnel of the Company and/ or their respective relatives are in any way, concerned or interested, financially or otherwise, in the said resolution.

By Order of the Board
For Kalinga Hospital Limited

Place: Bhubaneswar
Date: July 18, 2026

Debasish Dibyajyoti Deo
Company Secretary
Mem. No. A39663
Chandrasekharpur, Bhubaneswar-751023, Odisha

Debasish Dibyajyoti Deo
Company Secretary
Kalinga Hospital Ltd.
Chandrasekharpur, BBSR-751023

Annexure

DISCLOSURE RELATING TO DIRECTOR SEEKING APPOINTMENT PURSUANT TO SECRETARIAL STANDARD (SS-2) ON GENERAL MEETINGS ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA (ICSI):

Ms. Vandana Ramesh Pakle (Non-Executive Non-Independent Director)

Particulars	Details
Date of Birth	18/06/1967
Age	59 years
Qualification	▪ Sloan Fellowship (M.Sc. in Management from London Business School) ▪ Chartered Accountant (ICAI) ▪ R.A. Podar College of Commerce and Economics, Mumbai
Experience	Ms. Vandana Pakle is a seasoned professional with over three decades of extensive experience across mergers & acquisitions, portfolio and investment management, corporate restructuring, business strategy, critical litigation, corporate governance, and risk management. She is currently serving as Group Director - Corporate Affairs at Max Healthcare, where she leads the Corporate Affairs division. In this role, she oversees diverse and multidisciplinary teams across Legal, Regulatory Affairs, and Secretarial functions, driving strategic alignment and ensuring robust governance practices.
Date of first appointment & terms & conditions of appointment along with the remuneration sought and last drawn by such person	April 9, 2026 No remuneration is being paid to Ms. Vandana Ramesh Pakle
Number of Meetings of the Board attended during the year	NA
Shareholding in the Company	NIL
Relationship with other Directors and Key Managerial Personnel	None
Directorships of other Boards	▪ Alps Hospital Limited Max Lab Limited ▪ Eqova Healthcare Private Limited ▪ Alexis Multi-Speciality Hospital Private Limited ▪ Starlit Medical Centre Private Limited ▪ Crosslay Remedies Limited ▪ Kalinga Hospital Limited ▪ Yerawada Properties Private Limited ▪ Max Lab Limited
Membership/ Chairmanship of the Committee of the Board of Directors of other Companies including Kalinga Hospital Limited	▪ Kalinga Hospital Limited - Nomination and Remuneration Committee- Member ▪ Crosslay Remedies Limited – CSR Committee – Member ▪ ALPS Hospital Limited – CSR Committee - Member

Mr. Yogesh Kumar Sareen (Non-Executive Non-Independent Director)

Particulars	Details
Date of Birth	11/10/1964
Age	61 years
Qualification	▪ Chartered Accountant ▪ B.Com. (Hons)
Experience	Mr. Yogesh Kumar Sareen, a Chartered Accountant, has a total of 36 years of experience in healthcare and is currently working as a Group Director and Chief Financial Officer of Max Healthcare Institute Limited. Under his strategic leadership, Max Healthcare has emerged as one of the largest chain of hospitals in India, consistently delivering the highest standards of medical care and operation excellence at every front. He worked as a core member of the senior leadership team at Fortis Healthcare, where he played a crucial role in shaping growth strategies and executing major expansion plans. He also worked in Europe and China as a part of his stint at Ranbaxy Laboratories Ltd. and was General Manager - Corporate and Business Finance, before his elevation to Chief Financial Officer at Fortis Healthcare, where he built a robust Finance and Accounting Function over three and half years.
Date of first appointment & terms & conditions of appointment along with the remuneration sought and last drawn by such person	May 18, 2026 No remuneration is being paid to Mr. Yogesh Kumar Sareen
Number of Meetings of the Board attended during the year	NA
Shareholding in the Company	NIL
Relationship with other Directors and Key Managerial Personnel	None
Directorships of other Boards	▪ Hometrail Buildtech Private Limited ▪ MHC Global Healthcare (Nigeria) Limited ▪ Eqova Healthcare Private Limited ▪ Alexis Multi-Speciality Hospital Private Limited ▪ Crosslay Remedies Limited ▪ Kalinga Hospital Limited ▪ Yerawada Properties Private Limited
Membership/ Chairmanship of the Committee of the Board of Directors of other Companies including Kalinga Hospital Limited	▪ Kalinga Hospital Limited - Audit Committee- Member ▪ Hometrail Buildtech Private Limited – CSR Committee – Chairman ▪ Crosslay Remedies Limited – CSR Committee - Chairman

Dr. Gurpreet Singh (Non-Executive Non-Independent Director)

Particulars	Details
Date of Birth	December 2, 1971
Age	54 years
Qualification	▪ MD (Physician) ▪ DNB Internal Medicine ▪ MBA Advanced Healthcare Management
Experience	Dr. Gurpreet Singh is an accomplished healthcare professional with more than 25 years of experience spanning both clinical practice and hospital administration. He holds an MBA in Advanced Healthcare Management from the Indian School of Business, a DNB in Internal Medicine from Batra Hospital & Medical Research Centre, and an M.D. (Physician). He has worked extensively in critical care and emergency medicine and as an administrator has managed operations, P&L management, cost optimization initiatives and multidisciplinary teams in leading hospitals. He has successfully implemented quality-driven initiatives that enhanced patient outcomes, operational efficiency, and organizational performance.
Date of first appointment & terms & conditions of appointment along with the remuneration sought and last drawn by such person	May 18, 2026 No remuneration is being paid to Dr. Gurpreet Singh
Number of Meetings of the Board attended during the year	NA
Shareholding in the Company	NIL
Relationship with other Directors and Key Managerial Personnel	None
Directorships of other Boards	Kalinga Hospital Limited
Chairmanship of the Committee of the Board of Directors of other Companies including Kalinga Hospital Limited	NIL

Mr. Bharat Bhushan Mithal (Independent Director)

Particulars	Details
Date of Birth	January 17, 1958
Age	68 years
Qualification	▪ Chartered Accountant ▪ Company Secretary
Experience	Mr. Bharat Bhushan Mithal is having over 45 years of experience in corporate and financial leadership, encompassing role in senior management and as an independent advisor to elite entrepreneurs. Mr. Mithal is a Fellow Member of the Institute of Chartered Accountants of India, since 1984 (Membership No. F071883) and an Associate Member of the Institute of Company Secretaries of India since 1987, Membership No. A6635). He is a member of Indian Institute of Public Administration, since 1985 and is listed in the Independent Directors Data Bank of Indian Institute of Corporate Affairs (IICA). He has worked for premier Indian conglomerates, including the Indian industrial houses of Birla, Modi, Jindal, and Gammon India, across the aviation, textiles, and automotive tyres sectors on various corporate designations including as Group Company Secretary and Group General Manager (Project Finance).
Date of first appointment & terms & conditions of appointment along with the remuneration sought and last drawn by such person	May 18, 2026 No remuneration is being paid to Mr. Mithal, except sitting fees of INR 10,000/- for attending meeting.
Number of Meetings of the Board attended during the year	NA
Shareholding in the Company	NIL
Relationship with other Directors and Key Managerial Personnel	None
Directorships of other Boards	▪ Arjun Foods and Beverages Private Limited ▪ Destiny Buildtech Private Limited ▪ Nambirajan Finance Private Limited ▪ Marathon Finlease Private Limited ▪ Jawed Habib Hair and Beauty Limited ▪ USB Financial Corporation Limited ▪ ESET Software India Private Limited ▪ Reliance Innoventures Private Limited ▪ Kalinga Hospital Limited
Membership/Chairmanship of the Committee of the Board of Directors of other Companies including Kalinga Hospital Limited	Kalinga Hospital Limited ▪ Audit Committee - Chairman ▪ Nomination & Remuneration Committee - Member